APPENDIX 1

SERVICE LEVEL AGREEMENT REVIEW- CUSTOMER CARE, SUPERVISION AND MANAGEMENT 2017-18

	Quarter	<u>Source</u>	COMMENT/QUERY	RESPONSE/ACTION	
			Email Broadcasts - can the style be looked at? Would		
227	Oct-Dec 17	SLA	sections work better?		
			Group to consider using Basecamp for this Working		
226	Oct-Dec 17	SLA	Party.	To be considered	
			Next round of Fire Risk Assessments due to commence		
	Oct-Dec 17		in January 2018. These will be level 3 FRAs. November		
225		BEO	2016 FRAs were level 1.	For comment only.	\checkmark
			Current Working Party structure is being reviewed by	On agenda for end of January RCC AGM to be held at	
224	Oct-Dec 17	RCC	RCC.	the end of January.	
			Comments received from residents about the explanations	Currently being reviewed by Leasehold Service Charge	
222	July-Sept 17	НО	sent out with the service charges not being sufficient.	Working Party and Service Charge & Revenues Team.	
	A I 47		Review of Residents Information Pack & SLA booklet on hold		
221	Apr-June 17	BEO	due to other priorities & resourcing issues.	Resourcing of BEO currently being reviewed.	
	A		2017 Residents Survey on hold due to other priorities &		
220	Apr-June 17	BEO	resourcing issues.	Resourcing of BEO currently being reviewed.	
				Over 30 residents attended, rolling Q&A updated. Any	
	Apr-June 17	BEO/		outstanding queries have been logged and have been	
219	•	Housing	Senior Managers Fire Safety Drop-in Session in July.	covered in the December FAQ.	\checkmark
		g		Schedule for quarterly/annual bulletins on hold due to other	
	Jan-Mar 17		BEO to compile a list of routine articles for the quarterly	priorities & resourcing issues. Resourcing of BEO currently	
215		BEO	bulletins.	being reviewed.	
				Current method has proved successful but time consuming,	
				due to lack of response/ feedback from residents. On hold	
				due to other priorities & resourcing issues. Resourcing of	
213	Jan-Mar 17	BEO	Procedure for dealing with water hammer being reviewed.	BEO currently being reviewed.	
			Thomas More House Group have asked for a central		
209	July-Sept 16	BEO/ AGM	Information Point to be established	Complete. Now in Barbican Estate reception.	~
200	Cary Copt 10	BEO, AOM			

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Completed Actions - House Officers as residents' champions determine whether the issue has been dealt with and completed satisfactorily		
GAG Gardens Advisory Group	PS Property Services	
CPA Car Park Attendant	LL/SC Landlord/Service Charge cost	
LP Lobby Porter	DCCS Department of Children & Community Services	
BAC Barbican Centre	BOG Barbican Operational Group	
Source of comments		
HO House Officers	COM Complaint	
RCC Residents Consultation Committee	SURV Survey	
RCC ? RCC Pre Committee Question	HGM House Group Meeting	
	AGM House Group Annual General Meeting	

APPENDIX 2

SERVICE LEVEL AGREEMENT REVIEW - ESTATE MANAGEMENT 2017-18

	Quarter	Source	COMMENT/QUERY	RESPONSE/ACTION	COMPLETED
			Noticeboards. Notices can be up for a very long time		
			and well past their expiry. Can this be reiterated to the		
213	Oct - Dec 17	SLA	cleaners to check them more frequently.	Reiterated to Supervisors	\checkmark
			Comments received that the temporary signage around		
			the lake peapods and St Giles' Terrace are very tatty.		
212	Oct - Dec 17	SLA	Are they necessary? Can they be removed?		
				Barbican Estate Office have liaised with both Barbican	
				Centre and CoL Community Safety Officers. Barbican	
211	Oct-Dec 17	BEO	Increase in graffiti on the Estate has been noted.	Estate cleaning off any graffiti as soon as possible.	
				These blocks were visited again to see if items had	
				been put back out and to see if any other balconies	
				were blocked. Overall the result was good with very	
			Follow up balcony inspections were carried out on	few items needing to be removed on this round of	
209	Oct-Dec 17	BEO	Gilbert House, Seddon House and John Trundle Court.	inspections.	
	July Sont 17			The weekly EBs will remind residents to check their fire	
208	July-Sept 17	WP	Reminder on fire routes was suggested.	routes.	
				Following meetings with the London Ambulance Service	
	July-Sept 17			(LAS) clear guidance is being drafted for all stakeholders	
	July-Dept 17			including residents, Estate Concierge and the LAS. This will	
207		WP	Ambulance points for emergency services.	be distributed in February.	
				Information passed on to the Cleaning Supervisors for	
				follow up and these areas are being monitored whilst on	
	July-Sept 17		Cleanliness of Gilbert Bridge and other hotspots at the	duty at the weekend. (Residents are reminded to contact their Concierge or Porter if they need to report a particular	
206		SLA	weekend.	issue at the weekend).	
200		JLA	weekend.	Increased monitoring by Supervisors especially reporting	
205	July-Sept 17	BEO	Slight din in KPIs for block cleaning	issues related to private contractors working in the blocks.	
205		DLO	Slight dip in KPIs for block cleaning.	issues related to private contractors working in the blocks.	
			2017 & action plan reviewed in June. First inspections of all		
			blocks completed July. Second follow up enforcement		
			inspections completed end of July. Comms. plan reviewed	FAQ being regularly distributed via email broadcast and	
			for Fire safety in June (including Fire booklets/Email	easily viewable on the Barbican Estate Website.	
			bulletins/FAQs both general & specific/website/Fire Risk	Outstanding FAQs being reviewed by BEO subject to	
~~~		550	Assessments). All correspondence to House Officers for	current resourcing issues which are being reviewed. Latest	
202	Apr-June 17	BEO	response.	FAQ was sent out on the email broadcast in December.	✓

#### APPENDIX 2 SERVICE LEVEL AGREEMENT REVIEW - ESTATE MANAGEMENT 2017-18

				Meeting held with Cleansing and BEO - Agreed that:-	
			New powers of Fixed Penalty Notices (FPN) for fly tipping.	comms with contractors would be increased; review	
			Will BEO be liaising with Cleansing about various problem	signage and review enforcement (but there may be	
186	Jan - Mar 16	SLA	areas around the Estate?	resourcing issues). New signage is currently on order.	

# APPENDIX 3 SERVICE LEVEL AGREEMENT REVIEW - PROPERTY MAINTENANCE 2017-18

Quarter	Source	COMMENT/QUERY	RESPONSE/ACTION	COMPLETED
			HOs to be kept up to date regarding unresolved issues,	
		Monthly meetings with PS and HO to be re-	e.g. water penetration, work involving scaffolding which	
Oct-Dec 17	HO/PS	introduced.	has been up for some time etc.	
lul-Sopt 17	HO/REO	need reviewing? Feedback from residents advises that some cards look like general maintenance flyers.		×
Jui-Sept 17	HO/BEO			•
Oct-Dec 2016	BEO	Balcony Slabs - difficulty in sourcing.	Balcony slabs are being sourced & repurposed from Bernard Morgan House where possible as they meet the Listed Building Guidelines and match Barbican originals and PS sourcing another supplier. Completed.	✓
Apr - June 2016	BEO	Repairs & Maintenance (R&M) contract to be tendered - resident representatives required to volunteer to help determine the new contract.	Officer working group now set up led by new Property Services Manager who will be seeking 2 volunteers from the Asset Maintenance Working Party. Anticipated contract start date December 2018. Now being led by new R&M Manager (Klara Buzas).	
	Oct-Dec 17 Jul-Sept 17 Oct-Dec 2016	Oct-Dec 17 HO/PS Jul-Sept 17 HO/BEO Oct-Dec 2016 BEO	Oct-Dec 17         HO/PS         Monthly meetings with PS and HO to be re- introduced.           Jul-Sept 17         HO/BEO         New calling cards (for appointments & scheduled works) for some on-site Barbican contractors - does this need reviewing? Feedback from residents advises that some cards look like general maintenance flyers. Review inserting COL logo?           Oct-Dec 2016         BEO         Balcony Slabs - difficulty in sourcing.           Repairs & Maintenance (R&M) contract to be tendered - resident representatives required to volunteer to help	Oct-Dec 17       HO/PS       Monthly meetings with PS and HO to be re- introduced.       HOs to be kept up to date regarding unresolved issues, e.g. water penetration, work involving scaffolding which has been up for some time etc.         Jul-Sept 17       HO/BEO       New calling cards (for appointments & scheduled works) for some on-site Barbican contractors - does this need reviewing? Feedback from residents advises that some cards look like general maintenance flyers. Jul-Sept 17       Contractors now have them.         Jul-Sept 17       HO/BEO       Review inserting COL logo?       Contractors now have them.         Oct-Dec 2016       BEO       Balcony Slabs - difficulty in sourcing.       Balcony slabs are being sourced & repurposed from Bernard Morgan House where possible as they meet the Listed Building Guidelines and match Barbican originals and PS sourcing another supplier. Completed.         Oct-Dec 2016       BEO       Balcony Slabs - difficulty in sourcing.       Officer working group now set up led by new Property Services Manager who will be seeking 2 volunteers from the Asset Maintenance Working Party. Anticipated contract start date December 2018. Now being led by

#### APPENDIX 4 SLA AGREEMENT REVIEW - MAJOR WORKS 2017-18

	Quarter	<u>Source</u>	COMMENT/QUERY	RESPONSE/ACTION	COMPLETED
			Please ensure the Gardens are included within		
			the Asset Maintenance schedule (regarding hard		
157	Oct - Dec 17	SLA	landscaping).		
			Property Services to provide a programme of		
			works for damaged asbestos removal in	HO will be updated as to which blocks have been completed	
			communal areas. This to include accurate	and can advise residents accordingly, as HOs have been	
156	Oct - Dec 17	НО	information regarding areas being worked on.	receiving queries about this.	
			External redecoration work for Brandon Mews		
			and Willoughby House completed. Resident		
155	Oct-Dec 17	BEO	surveys due to be sent out in due course.	For comment only.	✓
			Paint code information provided to House Officers		
			by Property Services for redecoration works - some	Being reviewed with Property Services officers with possibility of	
154	Jul-Sept	HO	information incorrect.	linking to Asset Maintenance software.	✓
			External redecoration work - feedback from	Policy on external redecoration on fire doors from Tower flats	
			residents about fire doors from flats being painted	(and Bunyan and Ben Jonson north side) - does this need to be	
153	Jul-Sept	HO	shut following external redecoration programmes.	reviewed within the specification?	
			Internal redecoration works for 17/18 put on hold		
			due to the possibility of front door replacement		
152	Jul-Sept	PS	programme.	Communicated to the House Group Chairs only.	
			Asking for an update as to when the repairs to the	Following re-tender of the repairs concrete works second	
			balcony soffits, following the concrete testing, will be	stage consultation was carried out in January 2018. We	
149	Oct-Dec 16	HO	completed.	expect to commence works in late Spring 2018.	

### APPENDIX 5 SERVICE LEVEL AGREEMENT REVIEW - OPEN SPACES 2017-18

	<u>Quarter</u>	Source	<u>COMMENT/QUERY</u>	RESPONSE/ACTION	COMPLETED
171	Oct - Dec	BEO	New Barbican Supervisor has started on site.	For comment only.	
169	July-Sept 17	SLA	New City Gardens Manager made positive start and seems enthusiastic	For comment only.	✓
168	July-Sept 17	BEO	Comments from several Thomas More House residents regarding noise from lawnmower in the private garden.	New lawnmower has been acquired. The new one is much quieter which should hopefully help with noise for residents overlooking the private gardens.	~
163	Oct - Dec 16	RCC Qs	BEO to review whether the old ironmongery grilles that was removed during the recent works by Speed Lawn, should be replaced.	Officers reviewing following growth of new shrubbery covering the ironmongery grills & Listed Building issues. No plans to replace.	√
158	July-Sept 15	SURV	Is there sufficient investment in the large private gardens?	Being reviewed by the GAG in the first instance. Survey sent out in Nov/Dec 2017 re Speed Lawn. 83 responses received. No mandate for large project but lots of support for smaller investment in planting and play equipment. Further analysis being carried out by GAG who will then consult widely with the Estate.	~

## Appendix 6. Barbican KPIs 2017-18

Title of Indicator	TARGET 2015/16	TARGET 2016/17	TARGET 2017/18	ACTUAL 2016/17		APR- JUN 2017	JULY- SEPT 2017	OCT - DEC 2017	JAN - MAR 2018	PROGRES S AGAINST TARGET	SUMMARY	Actual 2017/18
Customer												
Care												
Answer all letters satisfactorily with a full reply within 10 working days	100%	100%	100%	100%		100%	100%	100%		Û	71/71	
Answer all emails to public email addresses within 1 day and a full reply to requests for information within 10 days	100%	100%	100%	100%		100%	100%	100%		0	113/113	
To resolve written complaints satisfactorily within 14 days	100%	100%	100%	100%		%	100%	100%		:	3 complaints.	
Repairs &												
Maintenance												
% 'Urgent' repairs (complete within 24 hours)	95%	95%	95%	99.8%		100%	99%	99%		$\odot$		
% 'Intermediate' repairs (complete within 3 working days)	95%	95%	95%	99.3%		98%	99%	99%		$\odot$		
% 'Non-urgent' repairs (complete within 5 working days)	95%	95%	95%	99.0%		98%	99%	96%		$\odot$		

Title of Indicator	TARGET 2015/16	TARGET 2016/17	TARGET 2017/18	ACTUAL 2016/17	APR- JUN 2017	JULY- SEPT 2017	OCT - DEC 2017	JAN - MAR 2018	PROGRES S AGAINST TARGET	SUMMARY	Actual 2017/18
% 'Low priority' repairs (complete within 20 working days)	95%	95%	95%	98.2%	99%	98%	99%		$\odot$		
Availability % of			Tower lifts 99%	Tower lifts 99%	Tower lifts 98.43%	Tower Lifts 92.77%	Tower Lifts 99.57%	Tower lifts %	$\odot$		
Barbican lifts	99%	99%	Terrace lifts 99%	Terrace lifts 98.9%	Terrace lifts 99.74%	Terrace Lifts 99.24%	Terrace Lifts 98.86%	Terrace lifts %	$\odot$	KPI missed by 0.04%	
Percentage of communal light bulbs - percentage meeting 5 working days target		90%	90%	96%	91%	82%	77%		Ś	Estate office is currently one Resident Engineer short since early September 2017 (219 out of 285 lights met 5 working day target)	
Background heating - percentage serviced within target. Total loss 24hrs/ Partial loss 3 working days	Total 90% Partial 90%	Total 90% Partial 90%	Total 90% Partial 90%	Total 100% Partial 98.5%	N/A	N/A	Total 100% Partial %100	Total % Partial %	٢		
Communal locks & closures - percentage of repeat orders raised within 5 working days of original order	0%	0%	0%	0%	0%	0%	0%		٢		

Title of Indicator	TARGET 2015/16	TARGET 2016/17	TARGET 2017/18	ACTUAL 2016/17	APR- JUN 2017	JULY- SEPT 2017	OCT - DEC 2017	JAN - MAR 2018	PROGRES S AGAINST TARGET	SUMMARY	Actual 2017/18
Replacement of lift car light bulbs - percentage meeting 5 working days target	90%	90%	90%	100%	100%	100%	96%		:	27 out of 28 lights met 5 working day target	
Estate											
Management											
House Officer 6- weekly joint inspections with House Group representatives monitoring block cleaning - good and very good standard (& outstanding)	90%	90%	90%	94%	97%	86%	89%		$\odot$	33/37 inspections	
House Officer 6- weekly joint inspections with House Group representatives monitoring communal window cleaning - good and very good standard	80%	80%	80%	92%	92%	90%	81%		Û		

Title of Indicator	TARGET 2015/16	TARGET 2016/17	TARGET 2017/18	ACTUAL 2016/17	APR- JUN 2017	JULY- SEPT 2017	OCT - DEC 2017	JAN - MAR 2018	PROGRES S AGAINST TARGET	SUMMARY	Actual 2017/18
House Officer 6- weekly joint inspections with House Group representatives monitoring podium cleaning - good and very good standard	80%	80%	80%	84%	81%	96%	57%		$\odot$	21/37 - podium cleaning machines have been out of service a number of times. These are now back in service.	
House Officer 6- weekly joint inspections with House Group representatives monitoring car park cleaning - good and very good	80%	80%	80%	89%	97%	95%	83%		$\odot$		
Open Spaces To carry out variations/addition al garden works (other than seasonal works and unless other timescale agreed) within 6 weeks (30 working days) of BEO approval	80%	80%	80%	100%	n/a	n/a	100%		0		
Major Works											

Title of Indicator	TARGET 2015/16	TARGET 2016/17	TARGET 2017/18	ACTUAL 2016/17	APR- JUN 2017	JULY- SEPT 2017	OCT - DEC 2017	JAN - MAR 2018	PROGRES S AGAINST TARGET	SUMMARY	Actual 2017/18
% Overall Resident satisfaction of completed Major Works Projects (£50k+)	90%	90%	90%	95%	92%	n/a	Willoughby 100% Brandon Mews 75%			Willoughby 9/148 Brandon Mews 8/26 response rate	
Short Term											
Holiday Lets											
Possible STHL reported to BEO because of noise or nuisance	NA	NA	NA	NA	2	0	0				
STHL reported to BEO after being found on a website and being investigated	NA	NA	NA	NA	0	1	0				
STHL at Stage 1	NA	NA	NA	NA	2	1	0				
STHL at Stage 2	NA	NA	NA	NA	0	0	0				